

2016  
Update

**Tottenham**



TOTTENHAM STRATEGIC  
REGENERATION FRAMEWORK  
DELIVERY PLAN

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# INTRODUCTION

The Tottenham Strategic Regeneration Framework (SRF) approved by Haringey Council's Cabinet on 18 March 2014 sets out seven strategies for success that will guide the Tottenham Regeneration Programme:

1. **World-class education and training** – including new schools, better access to apprenticeships and more Tottenham young people attending university;
2. **Improved access to jobs and business opportunities** – attracting major investment and encouraging local business growth to boost employment;
3. **A different kind of housing market** – improving existing homes and building new, high-quality homes to meet demand at a range of prices and tenures;
4. **A fully connected community with even better transport links** – continuing to improve rail, Tube and bus links, including making the case for Crossrail 2, as well as opening up Tottenham to more walking and cycling routes;
5. **A strong and healthy community** – improved healthcare facilities, reduced crime and strong social networks for young people;
6. **Great places** – putting Tottenham's character and heritage centre-stage while creating better public spaces to meet, shop and have fun;
7. **The right investment and quality development** – building partnerships and securing money to achieve these priorities with a focus on high quality design.

These strategies will support the delivery of the future vision for Tottenham:

*By the age of twenty, a child born in Tottenham today will have a quality of life and access to the same level of opportunity that is at least equal to the best in London.*

The SRF Delivery Plan will focus on the following four priorities in the short to medium term to deliver the aspirations within the SRF and those gathered from the local community as part of the 'Tottenham's Future' engagement programme:

1. **People:** To deliver improved access to jobs and business opportunities; world-class education and training; and a strong and healthy community;
2. **Place:** Better caring for the place and delivering improved public realm in all of the local centres that comprise Tottenham;
3. **North Tottenham including High Road West:** a new stadium/leisure destination and a comprehensive estate regeneration and housing renewal programme; and
4. **Tottenham Hale:** a key area of opportunity in South Tottenham, building on the delivery of a new station and a range of mixed use development.

By 2025, there will be:

- Up to 10,000 new high quality homes
- Over 5,000 new jobs created or accessed with 1 million sq ft of employment and commercial space added.

This Plan includes sections on:

1. Achievements to date
2. 'Tottenham's Future' engagement programme – how it shaped the Strategic Regeneration Framework
3. The activities to be delivered for each of the four priorities in the short-to medium-term
4. Programme funding
5. Programme risks
6. Governance
7. Communication, consultation and engagement
8. Monitoring including annual review.

**This document is an update to the four Delivery Plan priorities. The full original 2014 document can be viewed at [www.tottenham.london/about](http://www.tottenham.london/about)**

# THE FOUR DELIVERY PLAN PRIORITIES

## PRIORITY 1: PEOPLE

Improved access to jobs and business opportunities; world-class education and training; and a strong and healthy community

2016 updates

### 1a. Community engagement – Prevention, Resilience and Early help

The Council partnered with the Prince's Charities and Blenheim CDP was successfully in the bid for DCLG Transformation Challenge Award (TCA) funding and was awarded £935,000 for the Northumberland Park ward pathfinder to re-shape service delivery in the area, with initiatives focused around employment and skills, health, community safety, and education.

The principle of the TCA bid was that it was resident-led and in 2015/16 over 35 projects have been funded, engaging over 900 residents. As a result over 200 residents have received training, 60 people have been supported into work and over 600 residents have been able to access services better.

To oversee the next phase of the programme and steer priorities we have developed a Community Development Board. This is currently made up of twelve Northumberland Park residents who have received training in a number of areas to build their professional skills covering topics such as project management, budgeting /finance and commissioning. This training will enable the Board to direct £200,000 of TCA funding to commission local projects and initiatives to address locally identified issues. Commissioning is due to start from September 2016.

Team North Tottenham is a bi-monthly magazine to keep residents informed about the regeneration and activities going on in their area, highlighting residents' stories. It is delivered to 10,000 households in Northumberland Park, community centres and libraries, with a reach of approx 28,000 residents. We have created five 'Place Champions' and supported the formation of new residents groups focused around those living in existing council estate areas; the Northumberland Park Residents Association was set up in March 2015, the Stellar House, Altair Close, the Lindales and Bennetts Close Residents Association formed in June 2015 and the Cooperage, Lindales and Asplins Close (sheltered housing) Residents Association established in October 2015. Residents groups will play a key role in shaping and owning the regeneration plans and identifying social and economic priorities for their areas.

Community Hubs such as the Grange Centre and 163 Park Lane provide a place where people can access support and where ideas can be exchanged, to shape physical and co-design services that address key issues within communities. This approach was used to develop the focus of the Well London programme, as residents participated in a series of 'Well London' workshop sessions held at various community hubs across Northumberland Park. Residents identified mental health and wellbeing as a priority for their communities and developed solutions to address these concerns, including community food growing and peer support training in Mental Health First Aid and DIY Happiness. A participatory programme will also be delivered whereby local residents can submit their own funding ideas to support their community.

### 1b. Educational outcomes

Effective joint working with the North Tottenham Network Learning Community (NLC, all schools in the area) is established, and work is commencing with the South Tottenham Network Learning Community.

A school age careers project has been established with three secondary schools in the North Tottenham NLC to deliver pilot careers education activity, focusing on children before they have made their GCSE option choices. The idea is to help them understand the range of interesting jobs available across London, and motivate them to study hard in order to gain qualifications that will help them pursue their preferred career.

A peer-mentoring programme led by Durham University is being delivered across six primary schools from the North-east Tottenham Network Learning Community with the aim of increasing reading attainment. The assessment is on-going, but a national evaluation of the programme has shown marked improvements in the attainment levels of children in Year 3.

Haringey Transition to Secondary School Programme delivered a series of workshops in 6 primary schools in Tottenham and at City businesses by Brokerage CityLink. The programme helped prepare Year 6 pupils and their parents in the transition to secondary school and work.

The Prince's Foundation for Children & the Arts (CATA) has built excellent an excellent partnership with three schools in Northumberland Park – visits to the Saatchi Gallery and the Olympic Park culminated in arts workshops delivered by an artist in each of the three schools.

### 1c. Create a safer community

The MAC-UK project 'Integrate Haringey' is up and running. This Big Lottery Funded pilot, a partnership project between MAC-UK, Haringey Council and Barnet, Enfield and Haringey Mental Health Trust (BEH) is targeted at reducing serious youth violence and re-offending; to get young people engaged in training, education and/or employment, and to help young people connect with existing services. The Integrate Model works intensively for 2 to 4 years with up to 50 young people per year. These young people are among the 5% that commit 50% of youth crime and have a history of non-engagement with existing services.

A series of joint events with the Police and council were held on the Love Lane estate in summer and autumn 2014 (Summer and Autumn Night Lights) to encourage positive engagement between residents and the Police. The programme was developed in partnership with four local resident associations who decided within the parameters of the allocated funding (£10,000.00), what activities they would like to see delivered locally. These activities were delivered mainly at the three different community hubs: 163 Park Lane, 100 Whitehall Street and Stellar House. The activities focussed on bringing people together and providing information to residents about their local area and how to keep safe. Most activities presented the opportunity for community champions such as resident association representatives to help deliver local activity.

In 2016/17 the Council is piloting a community safety role funded by the TCA. The aim of this new role will be to act as a liaison point between the community and the police, to highlight key concerns facing residents and to shape appropriate local responses to these.

#### 1d. Improving health and well-being

Social prescribing is a community-centred approach that is focused on improving access to existing community resources for improved health and wellbeing. Using non-clinical methods, the approach enables individuals presenting through primary health care to be signposted and connected to local organisations, groups and activities (For example, residents presenting to their local GP practice with mild mental health problems and/or social isolation referred to local voluntary/community groups rather than prescribed medication). The social prescribing pilot ran through two GP surgeries within Northumberland Park (Philip Lane and Park Lane) and enabled 46 people to access alternative therapies to improve their well-being.

Delivery on the Well London programme (a community-based health and wellbeing initiative focused on resident training and locally-scoped interventions) commenced in February 2015, with community cafes and community action workshops held on the Love Lane and Northumberland Park estates, supported by community project leads BUBIC and Living Under One Sun. The consultations and Community Action Workshops (CAW) phase of the Well London programme is now complete. All residents were contacted in Love Lane, Northumberland Park and Stellar House and had the opportunity to express their views. Three CAWs were held and residents were invited to attend. This engagement highlighted the key priorities expressed by residents and directly shaped the development of the community action plans. The resident-led programme is now in a delivery stage and has started to deliver a series of projects that respond to particular needs identified by residents to enable residents to improve their well-being.

The Council is working with a range of partners to encourage people to take part in physical activity, from Haringey Walks, to the Tottenham Active! programme offering a full range of activities from basketball and badminton to yoga and creative dance for over 60s.

The Social Supermarket in Northumberland Park is due to open in September 2016 and is expected to employ up to 6 local people. This will enable people to choose discounted healthy foods and access a range of courses that include healthy-eating cookery classes and skills training as well as a range of support to enable people to maintain a healthy lifestyle and to gain and sustain employment.

#### 1e. Employment and skills

The council and GLA have supported a range of interventions designed to create jobs and support people into employment across Haringey, with a particular focus on Tottenham. These are in various stages of commissioning and development as set out below.

- Work Works Training Solutions complements Haringey Employment & Skills Team (HEST) by providing a targeted resource to work intensively with a group of people who are furthest away from the labour market. The model has been effective and has successfully brokered job opportunities with local employers and delivered tailored employability training linked to those job vacancies. This has enabled ninety residents to become 'job-ready', of which twenty-five have received offers of employment.
- Food hygiene training has been delivered to sixty residents from community hubs such as The Grange. This has enabled the residents to provide the catering at local community events and every Tuesday cooks healthy lunches for members of the community.
- Mapping Pathways – report looking at most effective routes into mid-level employment in a range of sectors prominent in the London economy. It covers both skills and qualifications and also the way that different kinds of employers recruit, for example via agencies or a college or university with a recognised specialism. Report now complete and will inform development of other projects.
- Employment Support – two delivery consortia have been appointed led by Reed in Partnership and North London Partnership Consortium, delivery commenced in April 2015. The project is targeted to support 250 people into sustained employment. Up to December 2015, the project had supported 164 people into employment. The project is due to finish in March 2017 and our intention is to commission a successor project that will be match funded by the European Social Fund.
- Routes to Work – this is an advertising campaign using TfL poster sites and featuring Tottenham residents who are already working across London. The purpose is to provide role models for job seekers and encourage them to expand their horizons. The posters will highlight their 'route to work' in two regards – their commute and the training education or support that helped them access their current role. Each profile will be linked to a 'call to action' so, for example, the poster featuring a graduate will highlight the forthcoming work with Birkbeck (see below). The first posters appeared in January 2016 and people who have been making contact as a result of the campaign will receive support from the council and GLA funded initiatives.
- Apprenticeships – we successfully launched the Haringey 100 on March 13th and already have over 100 pledges from employers. A coordinator has been appointed to gather more pledges, support those employers who have already pledged, and work with colleagues to develop a pipeline of young people. To date, 36 people have been appointed to pledge vacancies and the co-ordinator is working to increase these numbers further. Work over the coming year will be focused on strengthening the work with schools to engage and attract more young people.
- Construction Opportunities - We will be using our Section 106 planning powers to set ambitious targets for local recruitment and apprenticeships, and will invest in specialist support to ensure we maximise construction employment and training outcomes for local people. We expect a construction employment service, to support people into jobs from the Spurs redevelopment and then other regeneration schemes, to be established by the end of 2016.
- Further Education & Adult Skills - Based on the findings of the Mapping Pathways we will be commissioning a higher level skills project, with match funding from the European Social Fund. The project is expected to have commenced by March 2017.
- Higher Education – Birkbeck, University of London will start delivery of an extensive outreach programme from 639 Tottenham High Road in the summer of this year. From October 2016 they will be offering their Higher Education Introductory Studies course, a one year degree-level programme which equips people without formal academic qualifications to progress to a full undergraduate degree. All the teaching takes place in the evenings so people can combine study and work.

#### Ada: National College for Digital Skills

The establishment of Ada as the new specialist National College for Digital Skills in Tottenham Hale will enhance the skills infrastructure and enable local people to gain skills needed for jobs in growth sectors. Planning permission for the temporary site has been secured and the Sixth form will open in September 2016 with between 50 and 100 students in Year 12. Apprenticeships will start from April 2017 and the new build permanent facility is due to open in September 2018. At full size the college will educate 700 sixth form students (350 year 12 and 350 year 13) and 400 apprenticeship students each year.

The college will offer sixth form and Higher Level Apprenticeship study, creating pathways to employment in tech, initially focused on the digital and financial services sector.

Student recruitment is underway – around 40% of applications from Tottenham schools. Selection will be made on aptitude and demonstrable interest in tech rather than GCSE qualifications and the college aims to open up the sector to under represented groups: women and people from BAME and working class backgrounds.

The curriculum has been developed in association with industry partners including Bank of America Merrill Lynch, Deloitte, Gamesys, IBM, King Digital Entertainment and is designed to create direct routes into employment as well as university study.

## PRIORITY 2: PLACE

Better caring for the place and delivering improved public realm in all of the local centres that comprise Tottenham

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Completed projects</b>						
<b>Tottenham Green</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)	Tottenham Green public realm improvement scheme	GLA Holy Trinity Church	£1.5m War memorial funding: £120k	Improved public realm and renovated war memorial.	Completion of main works contract – June 2014  War memorial improvement – application to be submitted to War Memorials Trust by June 2014; delivery by March 2015	Works to Tottenham Green completed in June 2014 with the children's playground at Tottenham Green East complete in February 2015  The Council successfully secured £30K of grant funding to contribute towards the refurbishment of the Tottenham Green war memorial from the War Memorials Trust. PAYE Stonework and Restoration has been selected as the contractor for the works following a tender exercise which included a new surface, cleaning of the bronze, railings, and lighting. The works commenced in Winter 2015 and were completed in April 2016.
<b>West Green Road Tropical (Pocket Park)</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)	Delivery of a pocket park on West Green Road	GLA West Green Road Business Group	£80k	Pocket Park delivered on time and to budget	Delivery completed by March 2015.	The West Green Road Tropical Park was formally opened on 30 May 2015, having completed in April 2015. Local volunteers and groups are being sought to become part of the West Green Road Tropical Park Team to help with planting, funding applications and tending the garden.
<b>Shop front improvement project – Phase 2</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)	Following a pilot, delivery of up to 30 shop front improvements in the High Road and West Green Road areas	GLA Bruce Grove Stakeholders Group West Green Road Business Group Tottenham Traders Partnership Local businesses	£90k	Delivery of up to 30 shop front improvements projects	Delivery completed March 2016 by March 2015	This project delivered 21 shopfront improvements plus six high-level works to buildings and corner artwork to High Street buildings in 2015.
<b>West Green Road Bridge Art</b> <b>Lead officer:</b> Tottenham Town Centre Growth Manager (Gemma Aked)	Installation of three further pieces of artwork on West Green Road in partnership with local schools	Network Rail, Project artist (Jennie Pedley), Park View School, Blanche Neville School	£5k plus £15k funding from the Arts Council	Delivery of three further art installations on West Green Road	Delivery completed by December 2015	All of the art pieces have been produced in collaboration with local schools.  Park View School is now using the space to exhibit GSCE art work of local students following the installation of the final piece of art. There have been two exhibitions of students work, with the latest exhibition launched in April 2016.



Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Completed projects</b>						
<b>BID feasibility study</b> <b>Lead Officer:</b> Tottenham Town Centre Growth Manager (Keith Trotter)	Funding to conduct feasibility report to develop a Business Improvement District (BID) for High Road businesses	High Road businesses	£10k	Feasibility study	Report to Delivery Board on progress in September Determine future approach for business improvement – December 2014	Report conducted. Work being taken forward by Town Centre Growth Manager working with the Police and Tottenham Traders Partnership
<b>Community First Funding</b> <b>Lead Officer:</b> Tottenham Town Centre Growth Manager (Gemma Aked)	Facilitate access to funding for community groups to deliver projects to improve their local neighbourhood based on ward plans (funding available for Tottenham Green, Bruce Grove and Northumberland Park wards)	Local community Ward panels	Grant allocation for 2014/15 from Community Development Fund (external) across three wards - £62k	Projects delivered across three wards of benefit to immediate community to value of £250-2,000 (grant amounts TBD by ward panel)  Evaluation report for each project demonstrating impact on local area	Ward plans/ priorities to be developed for 2014/15; all 14/15 grants to be allocated by December 2014	All funding successfully awarded to local projects. Project complete.
<b>639 Enterprise Centre</b> <b>Lead Officers:</b> GLA	Work with the GLA to develop and promote new projects/uses with a local employability focus  Site for potential relocation of Tottenham Regeneration team	GLA	639 Employability Lab £50k GLA funding & Livity leverage further funding	Young people to receive advice and guidance – 560  Young people into work experience in employer context - 38	Tottenham Regeneration team relocation – May 2015  639 Employability Lab Pilot - August 2015 to April 2016	The GLA has carried out the following:  - Works to the roof have addressed leaks and repair and decoration work has been carried out in affected rooms.  - 639B 'Tottenham's Living Room' has had repair and adaptation works to enable it to become a permanent facility for the community.  - The crèche space has been adapted to accommodate the Tottenham Regeneration Team.  - A stand-alone space on the ground floor has been created to host support offered to young people and people at the entry levels of jobs/careers. The space is designed to be flexible and will host events and evening classes that Birkbeck plan to deliver from September 2016.  <b>639 Employability Lab</b>  In November 2014 , funding was approved for costs of outreach work associated with the pilot phase of the employability lab at 639 Tottenham High Road. Livity was appointed to set up and run the pilot phase. By connecting the Employability Lab with the Big Lottery Funded Somewhere to programme Livity delivered employability advice and guidance, work experience opportunities, a programme of events enabling young people to develop their own projects and enterprises.
<b>Down Lane Park refurbishment</b> <b>Lead Officer:</b> Head of Client Services (Simon Farrow)	To complete the park refurbishment in stages to the agreed master plan for the site	Friends of Down Lane Park		Deliver master plan and increase usage of park  Obtain Green Flag status Develop tennis provision	<ul style="list-style-type: none"> <li>Phase 3 completion – March 2015</li> <li>Full completion – March 2016</li> </ul>	Works for Phase 3 are fully commissioned in 2016 the council completed improvements to the tennis courts, fencing, paths, street lights and play area. Any further improvements will be covered by the Green and Open Spaces Strategy.

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Ongoing projects</b>						
<p><b>A cleaner, safer environment</b></p> <p><b>Lead Officer:</b> Chief Operating Officer (Tracie Evans, interim)</p>	<ul style="list-style-type: none"> <li>A targeted enforcement project across all service areas focusing on Seven Sisters, West Green Road and Bruce Grove specifically</li> <li>A public realm and signage strategy for the High Road</li> <li>Community Streets schemes to deliver a range of traffic and transportation improvements with an emphasis on walking and cycling (Tottenham Hale and Tottenham Green)</li> <li>Highways, footways and street lighting maintenance and improvements</li> <li>Fly-tip Action Plan: Enforcement at known hotspots on 5-week cycle of activity</li> <li>Action to improve the appearance of up to 2,500 front gardens in Tottenham Hale ward</li> </ul>	<p>Veolia</p> <p>Council – Environmental Services and Community Safety; Planning; Highways</p> <p>TfL</p> <p>Sustrans</p> <p>Residents</p>	<p>Additional services to be delivered by Veolia</p> <p>£70k for public realm strategy</p> <p>LIP funding over threeyears (£793,000)</p> <p>Highways and street lighting maintenance £1,118,000</p>	<p>Work with Veolia to improve service delivery focusing on:</p> <p>Reducing commercial waste collection times (length of time on street)</p> <p>Removal of flyposters and stickers</p> <p>Deep cleaning of bins and pavements</p> <p>Graffiti removal</p> <p>Enforcement action against untidy front gardens</p> <p>Community clean sweeps</p> <p>Dedicated Tottenham clean up van patrolling area</p> <p>Pilot fixed penalty notices for spitting, chewing gum and littering</p> <p>Resurfacing and reconstruction of 28 streets, street lighting maintenance in seven streets</p> <p>Planning enforcement work</p>	<p>Community Streets schemes commence – Summer 2014</p> <p>Commission design work to prepare public realm strategy for High Road and advise on implementation – Late 2014</p> <p>Highways maintenance works to streets complete – March 2015</p> <p>Fly-tip Action Plan completion – March 2015</p> <p>July-December 2014 – Follow up visits undertaken on properties in Tottenham Hale ward where front gardens with waste, litter or overgrowing vegetation were identified in Spring 2014 and formal notices served</p>	<p>The Community Safety and Environmental Services team have delivered the following improvements:</p> <ul style="list-style-type: none"> <li>- Dedicated High Road cleaning team with investment in additional mechanical cleansing equipment to provide deep cleans and pavement washing.</li> <li>- Timed collections for businesses and flats above shops have been introduced to minimise periods of waste on the High Road.</li> </ul> <p>There is now an established officer group to join up all enforcement work across Tottenham, with an initial focus on West Green Road in 2015/16.</p> <p>Work is ongoing with Transport for London to design and scope highway and public realm improvements works around Bruce Grove, with the next stage being public consultation on the preferred scheme in Autumn 2016.</p> <p>Resurfacing and repaving works completed on 20 streets by March 2015. Street lighting improvements completed in 8 streets.</p> <p>Works commenced on the community streets projects in Tottenham Green and Tottenham Hale and will continue through 2015/16.</p> <p>Bridge expansion joint improvement works completed on Watermead Way.</p>
<p><b>Tottenham Green – establish events and food market programme</b></p> <p><b>Lead Officers:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)</p> <p>Tottenham Town Centre Growth Manager (Keith Trotter)</p>	<p>Establishment of the Tottenham Summer Festival and food market centred around Tottenham Green</p>	<p>Friends of Tottenham Green</p> <p>Holy Trinity Church, Tottenham Green</p> <p>Tottenham Green Stakeholders Group</p> <p>Bernie Grant Art Centre</p> <p>CONEL</p>	<p>£20k for summer events coordinator and summer events programme, publicity for food market</p> <p>Opening event £5k</p>	<p>8-12 events in Summer 2014 and link to Tottenham Poet Laureate programme. Final poem to be published in July (theme of World Cup and diversity).</p> <p>Review effectiveness of events including footfall, demographic data to shape future programme</p>	<p>Deliver programme including opening event and food market – July to September 2014</p>	<p>A summer festival was held in 2014, and a food market held on Tottenham Green, with strong support from the community for an ongoing market.</p> <p>The market returned from July 2015 on a weekly basis until September moving to a monthly market from October onwards.</p> <p>A weekly Sunday market returned in March 2016 and now has planning permission to run permanently on a weekly basis.</p>

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Ongoing projects</b>						
<b>Tottenham Winter Festival</b> <b>Lead officer:</b> Tottenham Town Centre Growth Manager (Keith Trotter)	To deliver a winter festival in Tottenham – Tottenham Green	Tottenham Traders Partnership Friends of Tottenham Green Holy Trinity Church, Tottenham Green Tottenham Green Stakeholders Group Bernie Grant Art Centre CONEL	£5k	Winter Festival held prior to Christmas 2014 on time and to budget  Evaluation undertaken	Winter Festival held prior to Christmas 2014 on time and to budget	Winter festival held in December 2014, and 2015 as part of the Tottenham Green market programme
<b>Bruce Grove public realm improvements</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)	<ul style="list-style-type: none"> <li>• TfL public realm scheme to make improvements to Bruce Grove Town Centre (repaving, decluttering, rationalisation of crossings, new road markings) (previously known as Gyrary plus)</li> <li>• Bruce Grove Station Bridge: Painting and lighting</li> <li>• Station foreground redevelopment</li> <li>• Albert Place public realm improvement project (repaving, painting)</li> <li>• Brook Street public realm improvement project (resurfacing, greening and memorial for burial ground)</li> </ul>	TfL Network Rail Bruce Grove Stakeholders Group GLA Surrounding landowners and occupiers	Funded by GOTHR, TfL and Network Rail	A series of projects which will deliver substantial public realm outcomes for Bruce Grove Town Centre.	Confirmation of scope of public realm scheme with TfL – September 2014 Station painting complete by May 2014; lighting by March 2015 Station foreground redevelopment – secure planning approval by March 2015 Albert Place public realm improvements – December 2014	Work is ongoing with TfL to scope and design the public realm improvement works, with the next stage being public consultation on the preferred scheme in Autumn 2016. The Bruce Grove bridge painting work completed in early summer 2014. Lighting work will complete by summer 2016 The Network Rail planning application for the amended station forecourt scheme (single A3 restaurant unit) was granted permission in November 2015. Scheme to start construction in 2016/17. Albert Place public realm improvements completed in May 2015. Brook Street public realm improvements will commence in summer 2016 and complete before end of 2016.-
<b>Holcombe Road market improvements</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)	Deliver improvements to the Holcombe Road market	Market traders and surrounding landowners Bruce Grove Stakeholder Group GLA	£832k GLA and LBH funding	Repaving market Reconfiguring stalls Improving stall structures and installing new stalls	Delivery complete by 2016	Work commenced on the project in February 2016 and is scheduled to complete in autumn 2016. Market traders have been relocated to temporary stalls while the works continue.



Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Ongoing projects</b>						
<p><b>Tottenham Green Civic Buildings strategy</b></p> <p><b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)</p>	<p>Determine cultural offer and civic buildings usage strategy</p>	<p>CONEL</p> <p>Bernie Grant Arts Centre</p> <p>Fusion</p> <p>Council</p> <p>Other landowners and businesses</p> <p>Friends of Tottenham Green</p> <p>Tottenham Green Stakeholders Group</p>	<p>£25k</p>	<p>Strategy for civic buildings around Tottenham Green</p>	<p>Complete refurbishment of Tottenham Green Leisure Centre (Fusion) – December 2014</p> <p>Determine studies required e.g. design and massing, public realm approach, meanwhile use plan</p>	<p>The <b>Tottenham Green Pools and Fitness refurbishment works</b> completed in January 2015</p> <p><b>The redeveloped Marcus Garvey Library</b> is scheduled to open in June 2016. As part of the works to relocate Apex House customer services to Marcus Garvey library a new entrance has been provided to the library to the south of the site, adjacent to the Bernie Grant Enterprise Centre and includes associated public realm works.</p> <p><b>Chicken Town restaurant- Tottenham Green Fire Station</b> - This project to open a neighbourhood restaurant operating as a social enterprise delivering regeneration and public health outcomes opened in November 2015, having been awarded OIF and raised further funds through a Kickstarter campaign. The restaurant continues to deliver on employment and training and public health objectives.</p> <p><b>Tottenham Green Church Nursery</b> - The council working with Holy Trinity Church has secured New Homes Bonus funding to bring the former nursery building back into use as a park cafe and workspace. Fluid Architects have now been commissioned to prepare a feasibility study for the building, to be completed in autumn 2016.</p>
<p><b>Toilet art project and longer-term use of Monument Way and Bruce Grove toilet blocks (Council owned)</b></p> <p><b>Lead Officers:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)</p> <p>Tottenham Town Centre Growth Manager (Keith Trotter)</p>	<p>Monument Way toilets exterior artwork</p> <p>Studies undertaken for future use of blocks (structural surveys)</p> <p>Community interest in both buildings</p>	<p>Bruce Grove Stakeholders Group</p> <p>Tottenham Traders Partnership</p>	<p>£31k for studies</p> <p>Expect both blocks to be subject to external funding bids</p>	<p>Delivery of exterior artwork to Monument Way toilet block – tbc dependant on project going ahead</p> <p>Secure long-term active use of both blocks</p>	<p>Commission artist with Cultural Services (tbc – September 2014)</p> <p>Identify viable use for both blocks and funding sources (eg Heritage Lottery for Bruce Grove, crowd funding) – ongoing</p>	<p><b>Monument Way toilets</b> – an architectural feasibility study of the vacant toilets has been completed. The process of securing relevant permissions and approvals to market the toilets for a bar/cafe use is underway, with initial renovation works scheduled for summer 2016.</p> <p><b>Bruce Grove toilet blocks</b> – the council is working with the community to seek external funding sources to bring the building back into use. Members of the Bruce Grove Residents Network successfully secured Ward Budget funding early in 2016 to landscape the space around the toilets.</p>
<p><b>Opportunity Investment Fund (Workspace provision)</b></p> <p><b>Lead Officer:</b> Tottenham Town Centre Growth Manager (Keith Trotter)</p>	<p>The Opportunity Investment Fund (OIF) was launched in March 2015 to enable the development of workspace and commercial space to activate Tottenham's High Streets. It is jointly funded by the GLA and LBH). The fund is for investment in growth projects in Tottenham; projects that create new jobs and new / improved workspace.</p>	<p>GLA</p> <p>Workspace providers</p>	<p>£1m Council</p> <p>£2.67m GLA</p>	<p>Deliver new workspace and jobs in Tottenham</p>	<p>OIF launch - March 2015</p>	<p>Following a pilot and two formal funding rounds, below business successfully bid for OIF: Mill Co.; Chicken Town; Albion Knit; Ten 87; Redemption; Tim and Barry. There will be new round of application in late 2016.</p>

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Ongoing projects</b>						
<b>N17 Design studio – 451-453 Tottenham High Road</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)	Establishment of a design studio for John McAslan + Partners architects on the High Road and provision of three apprenticeships.  To act as a base for community consultation and events	John McAslan + Partners  CONEL	£181,548	Acquire building for use as design studio  Open studio for 12 month pilot (five year lease)	Acquire building and complete works – Summer 2014  Evaluate pilot 12 months after launch	Building works completed in November 2014 with the studio opening in December 2014. A further year of N17 Design Studios has now been agreed by MoU with John McAslan & Partners, with the project continuing to end of 2016 at the earliest.  The project met all of its objectives under the pilot scheme, particularly in relation to engagement with local schools, work experience, skills development, and apprenticeships.
<b>Tottenham Area Action Plan (AAP)</b> <b>Lead Officer:</b> Head of Strategic Planning and Policy (Matthew Patterson)	To produce a Statutory Development Plan Document to guide all new development in Tottenham	Council	£285k	The AAP will deliver a spatial strategy which will include planning policies in the relevant thematic areas and a delivery and infrastructure plan	AAP due to be considered by Cabinet – Autumn 2014  AAP adoption - 2017	The Local Plan consultation was conducted from February – March 2015 on the preferred options and then in early 2016 on the pre-submission version. This version will be submitted to the Secretary of State in summer 2016, with an examination in public expected for autumn 2016.
<b>Wards Corner</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)	Redevelopment of existing market site into 196 residential units and 40,000 sq ft of retail space	Grainger Wards Corner Council Wards Corner Community Coalition	Private sector funded plus possible public sector loan	Reprivation of existing market  Delivery of 196 residential units and 40,000 sq ft of retail space	Delivery complete by 2019	Grainger do not own all of the land on the Wards Corner site and are required to acquire the land before works can commence. Grainger have commenced discussions with landowners on the site to acquire the remaining land and in November 2015 Cabinet gave approval to make a CPO in order to acquire the remaining land. The Council now aims to make the CPO and submit it to the Secretary of State in summer 2016, with a public inquiry likely to be scheduled for early 2017 if required.
<b>Apex House</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Green, Bruce Grove and Seven Sisters (Suzanne Johnson)	Redevelopment of site for mixed-use housing and retail, and move of existing office accommodation to alternative premises	GLA HCA Grainger Council Fusion	Build to Rent bid being considered by HCA	102 units Retail use on ground floor Relocation of office function to Leisure Centre	Relocation of office staff by 2015 Development complete by 2018	Planning permission was granted for the redevelopment of Apex House in May 2016 and demolition is anticipated to start on site in autumn of this year.  Customer Services function at Apex House to be relocated to Marcus Garvey Library at Tottenham Green in summer 2016.
<b>Tottenham business engagement and support</b> <b>Lead Officer:</b> Tottenham Town Centre Growth Manager (Keith Trotter)	To engage with Tottenham businesses and retailers to enhance opportunities of regeneration for local business, and work together to improve the locality	Local businesses and retailers Tottenham Traders Partnership Associated Council departments (Single Frontline, Neighbourhood Action Team, Anti-social behaviour)	Resourced by Tottenham Town Centre Growth Manager	Increase membership of the Tottenham Traders Partnership (TTP) by 10%  Improve attendance and participation at non-executive TTP meetings		Ongoing work with the Tottenham Traders Partnership. More details can be found in this website: <a href="https://tottenham.london/business/tottenham-traders-partnership">https://tottenham.london/business/tottenham-traders-partnership</a>

### PRIORITY 3: NORTH TOTTENHAM INCLUDING HIGH ROAD WEST

North Tottenham including High Road West, a new stadium and an estate regeneration programme centred on Northumberland Park

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>High Road West masterplan</b> (Completed) <b>Lead Officer:</b> Area Regeneration Manager – North West Tottenham (Sarah Lovell)	Development of a master plan framework for the High Road West area. Which will build on previous consultation with the local community, and will aim to deliver an improved neighbourhood which meets the needs of existing and new residents and businesses.	Residents and businesses in the High Road West area  GLA  Homes for Haringey	£60,000 from the allocated £500,000 masterplanning fund	A master plan framework for High Road West which sets out key principles (informed by the local community) to guide change in High Road West covering themes such as:  Housing/ Transport/ Movement/ Density/ Massing  These key principles will inform the development of the Regulation 19 Tottenham Area Action Plan document.	Masterplan workshops - Summer 2014  Masterplan Framework consultation - September to October 2014  Cabinet approval of the masterplan - December 2014  Re-housing phase 1 - May to June 2015	The High Road West Masterplan sets out how 1,200 new high-quality homes, community and leisure facilities and space for new businesses will be delivered, and is an important step in delivering the type of change that residents want to see in the local area. All 212 secure council tenants living on the Love Lane Estate will be offered a new, modern home at a social rent in the High Road West area and all resident leaseholders will be offered the opportunity to purchase an affordable home in the High Road West area
<b>Housing Zone – High Road West</b> <b>Lead Officer:</b> Area Regeneration Manager – North West Tottenham (Sarah Lovell)	This project takes forward the findings of the master plan framework project to develop a more comprehensive programme of regeneration and improvement activity. The bidding to Housing Zone secured a vast amount of funding for the High Road West Scheme to deliver new homes and infrastructure improvement projects.	GLA	Housing Zone funding	1,400 new homes  Business space  A major new public square - linking a revamped White Hart Lane Station to the new stadium with a park, restaurants, bars, cafés, library and learning centre and a public amphitheatre.	Cabinet approval of the HRW Delivery approach report - December 2015  Successfully bid for GLA Housing Zone phase 2 funding – February 2016  Procurement process for a development partner launched – 31 May 2016  Cabinet Approval of Preferred Bidder – Spring 2017  Development Agreement with Preferred Bidder – Summer 2017	Following Cabinet approval, to progress the regeneration proposals, The Council served Initial Demolition Notices on the properties in the Love Lane Estate. This affects secure council tenant's Right to Buy. This notice does not mean that we will be demolishing properties on the Love Lane Estate immediately.  The Council has successfully rehousing a third of the residents on the Love Lane Estate. The first moves included 29 tenants moving to modern new homes in Ambrose and Mallory Court, in the north of the High Road West area.  The procurement process to secure a development partner to deliver the High Road West Scheme was launched in May 2016. A development partner will be selected in the Summer 2017. It is estimated that it will be three years before any construction will start in the High Road West area. More than 1,400 new homes will be built as part of the development, along with business space and a major new public square, and potentially a Decentralised Energy Centre.

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Tottenham Hotspur Stadium and associated development</b> <b>Led by Tottenham Hotspur Football Club</b>	<p>This project aims to deliver the remaining elements of the Northumberland Park Development - this includes the new 61,000 seat stadium and up to 585 residential units</p>	Led by Tottenham Hotspur Football Club	Funded by THFC	<ul style="list-style-type: none"> <li>• A world class leisure destination for London promoting sports, health and well-being and cutting edge education facilities;</li> <li>• A 61,000 seat stadium that will be the biggest Premier League venue in London, as well as being able to host an NFL franchise and up to 50 event days per year;</li> <li>• Substantial, high quality public realm that will become a focal point for community events and activities;</li> <li>• Almost 20,000 sqm of commercial space;</li> <li>• 585 residential units by 2021</li> <li>• 180 room 4* hotel with 49 serviced apartments; and</li> <li>• a new club megastore, museum and café.</li> </ul>	<p>CPO Secretary of State decision - July 2014</p> <p>Mayoral approval of Planning application – February 2016</p> <p>S106 agreement finalised – Spring 2016</p> <p>Completion of new stadium – Autumn 2018</p>	<p>Planning consent was granted in December 2015, with reserved matters satisfied in January 2016. Cabinet approved land transaction process with Spurs which is progressing through the contractual process.</p>
<b>White Hart Lane Station and Public Realm Project</b> <b>Led by Transport for London (TfL)</b>	<p>The White Hart Lane Station and public realm project aims to develop an enhanced and more accessible Station and gateway to the public transport network for this important growth area.</p> <ul style="list-style-type: none"> <li>• Creating new space for commercial and community uses that will provide employment opportunities and animation of the public realm</li> <li>• Create a well-designed piece of public realm for Love Lane, White Hart Lane and parts of Penshurst Road</li> <li>• Improved accessibility, reduced accident rates, better environment for investment and enhancement of the local centre, catalyst and precedent for future HRW scheme.</li> </ul>	<p>Transport for London</p> <p>Greater Anglia</p> <p>Network Rail</p> <p>Greater London Authority</p>	<p>£3.8m land acquisitions funding from MRF. Additionally £1m for public realm development, on top of previous sums provided to TfL for design development.</p> <p>LIP funding granted with £122k secured with future funding in relation to £4m bid secured based on successful delivery of the scheme.</p>	<p>A refurbished White Hart Lane station building.</p> <p>Associated public realm improvements.</p> <p>A meanwhile strategy that lists a series of tasks and meanwhile uses that would fit into the Now and Soon timescales to help instigate some immediate change and build community confidence and support in the area. Combined with employment and skills approach to engage local people.</p>	<p>Consultation with High Road West community on detailed designs - September to October 2014</p> <p>Station Final design report - Autumn 2014</p> <p>Station Quality Review Panel – June 2016</p> <p>Station Planning application – July 2016</p> <p>Station Planning Decision – October 2016</p> <p>Station Start on site –2017</p>	<p>Consultation on the station design was held from September-October 2014, with three-quarters of residents in support of the proposed station enhancement.</p> <p>The Council together with TfL secured funding for the scheme. Initial site survey carried out in spring 2016 which will inform the planning application in summer. Architects appointed to deliver public realm on White Hart Lane / Love Lane to complement the station.</p>

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<p><b>Tottenham High Road Heritage Initiative</b></p> <p><b>Lead Officers:</b> Project Officer - North Tottenham Heritage Restoration (Catherine Cavanagh)</p>	<p>Following the successful bid to the Heritage Lottery Fund -Townscape Heritage Initiative Programme for the shop front improvement scheme along Tottenham High Road. The scheme aims to deliver heritage led regeneration in North Tottenham, within a period of four years, to make the best use of the funds available (just over £2m) and maximise the benefit to the area.</p>	<ul style="list-style-type: none"> <li>Heritage Lottery Fund (HLF)</li> <li>High Road Businesses</li> </ul>	<ul style="list-style-type: none"> <li>First round bid- £97k- (£50k from HLF and £47k from the Council)</li> <li>Second round bid – c£1.5m, total value of the project is just over £2m including an approximate contribution from property owners of c£190,000 and a contribution of £500,000 from the Council</li> </ul>	<ul style="list-style-type: none"> <li>Improve frontages of 28 properties to create a more attractive area, encouraging more customers and an increasing return for local businesses.</li> <li>Involve two local colleges in the construction phase of the scheme providing opportunities to learn about conservation through practical experience.</li> <li>Implement an activity plan for local residents.</li> </ul>	<p>Commissioned feasibility study - Autumn 2014</p> <p>Bid submission to HLF - November 2014</p> <p>Bid decision - March 2015</p> <p>Start on site – Spring 2017</p> <p>Completion of work on site – 2018/19</p>	<p>The project is part of the Council's commitment to celebrating Tottenham's rich heritage and improving the High Road as an attractive shopping destination. The project will focus on a small group of properties in the Northumberland Park Ward within the conservation area. The scheme aims to restore the character and the heritage of the North Tottenham area.</p> <p>A grant of almost £1.5million from the Heritage Lottery Fund Townscape Heritage Initiative Programme was secured in March 2015, it will be invested in reinstating some of the original High Road facades in the North Tottenham Conservation Area during the coming four years. Work will include repairing the exteriors of buildings and restoring historic architectural features. Apprentices will be offered the chance to learn valuable period restoration skills by working on the scheme, while local residents will be invited to workshop sessions to find out more about the project.</p>
<p><b>Northumberland Park Estate Master Plan Framework</b> (Completed)</p> <p><b>Lead Officer:</b> Area Regeneration Manager – North East Tottenham (Adam Hunt)</p>	<p>The development of a master plan framework for Northumberland Park. This is the first stage in engaging local people in the development of plans for physical, economic and social change and the creation of an even better new neighbourhood for north London.</p> <p>The masterplan framework will set out key principles for change that will inform the development of the Regulation 19 Tottenham Area Action Plan document.</p>	<p>Residents and businesses of Northumberland Park</p> <p>GLA</p> <p>Homes for Haringey</p> <p>Northumberland Park Community School</p>	<p>£100k (Council)</p>	<p>A masterplan framework for Northumberland Park</p> <p>A set of key principles (informed by the local community) to guide change in the area covering themes such as: land use, infrastructure, housing, transport, movement,</p> <p>Community Engagement Strategy.</p>	<p>Community involvement strategy agreed and engagement with residents -Summer 2014</p> <p>Master plan framework and key principles to guide change produced - Autumn 2014</p> <p>Strategic Masterplan Framework produced - February 2015</p>	<p>Based on the feedback from the local community, a set of Key Principles for Change were developed to inform key 'Structure Principles' and the development of the Strategic Masterplan Framework, as any potential regeneration plan or future detailed masterplan options for Northumberland Park. These cover themes around the place, homes, open space, community and connectivity. The Council consulted on the Key Principles for Change in Autumn 2014 via door knocking, drop-in sessions and exhibitions and received over completed 160 questionnaires. The feedback was overwhelmingly positive, residents said that they want and welcome change in the area.</p> <p>Working with the community, we have developed a Strategic Masterplan Framework (February 2015) that sets out the regeneration opportunity for Northumberland Park and its residents. The Strategic Masterplan Framework provides information on:</p> <ul style="list-style-type: none"> <li>Vision for the area</li> <li>Potential regeneration strategies</li> <li>Community involvement</li> <li>Existing and future land uses</li> <li>Community infrastructure requirements</li> <li>Key Principles for Change</li> <li>The number of new homes and jobs that could be created.</li> </ul>

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Northumberland Park Estate Master Plan Framework (continued)</b>						The Strategic Masterplan Framework sets out why we believe some kind of physical change, including potentially redeveloping parts of the local housing estates, will benefit existing and new communities in Northumberland Park. It gives an indication of the type of change that could happen in Northumberland Park over the next 10-15 years, including the potential number of new homes that could be created and the amount of space that would be required for new schools, health facilities, shops, places of work and open space.
<b>Northumberland Park Regeneration Scheme (Regeneration Delivery)</b> <b>Lead Officer:</b> Area Regeneration Manager – North Tottenham (Adam Hunt)	This project is focused on taking forward the delivery approach to deliver regeneration in Northumberland Park and includes the: Haringey Development Vehicle (HDV) procurement process; relationships and work with key stakeholders and the approach to key physical and social infrastructure.	<ul style="list-style-type: none"> <li>Residents and businesses in the Northumberland Park regeneration area</li> <li>GLA</li> </ul>	£140,000	A delivery, regeneration and investment partner for Northumberland Park (as part of the HDV)	<ul style="list-style-type: none"> <li>HDV procurement process started: January 2016</li> <li>Outline solutions dialogue phase: March – July 2016</li> <li>Detailed solutions and final tender: August – October 2016</li> <li>Cabinet appointment of preferred bidder: January 2017</li> <li>Business plan to be agreed: Spring 2017</li> </ul>	<p>The HDV process is proceeding well and we will shortly begin the dialogue process with the three short listed bidders.</p> <p>We are working with the local community to ensure they understand and are ready for the regeneration process once the HDV partner is appointed. This will include taking forward master planning, a regeneration charter and housing choices proposals.</p> <p>An estate regeneration bid has been drafted which comprises six estates in Tottenham, including Northumberland Park. If successful, the proposals will enable a coordinated approach to decanting and expedite work on the Northumberland Park estate.</p>
<b>Northumberland Park Regeneration Scheme (Engagement and Projects)</b> <b>Lead Officer:</b> Area Regeneration Manager – North Tottenham (Adam Hunt)	This project is focused on: embedding and widening the necessary engagement infrastructure to ensure the local community are fully involved in the development of regeneration plans; and delivering a range of community led regeneration projects in the local area.	<ul style="list-style-type: none"> <li>Residents and businesses of Northumberland Park</li> <li>Homes for Haringey</li> <li>Northumberland Park Community School</li> </ul>	£175,000	<ul style="list-style-type: none"> <li>A core team of engaged local residents (Place Champions) who are well informed about the process, of estate regeneration but who very much retain their independence from the Council</li> <li>An informed group of residents who understand the impact of place-making and urban design on quality of life issues, such as safety, health, belonging and beauty.</li> <li>An understanding within that core team of where and from whom they can access more information or independent advice and when they are likely to have to do that.</li> <li>As far as possible, a shared understanding within the local community of what their neighbours want, aspire to or (just as importantly) don't want in the future.</li> </ul>	<p>Northumberland Park RA established - Spring 2015</p> <p>SALB RA established; Stellar House Play Centre opened; RAs to agree their key priority projects - Summer 2015</p> <p>CLARA (Sheltered Housing) established Autumn 2015</p> <p>ITLA procured; Outdoor gym opened; Northumberland Park Place Champions in place - Autumn 2015</p> <p>Baseline Expectations Document produced - Winter 2016</p> <p>Outdoor Gym installed and opened – January 2016</p> <p>Northumberland Park Place Champions project completed – Spring 2016</p>	<p>The two stage engagement process to develop the Strategic Framework for Northumberland Park identified a number of key short term priorities for regeneration and improvement activity in the local area. This included the need to develop formal resident engagement mechanisms to ensure the regeneration programme was a partnership between residents, stakeholders and the Council.</p> <p>Two Residents' Associations have been established in 2015 - Northumberland Park, and Stellar House, Altair Close, The Lindales and Bennetts Close (SALB), in March and June respectively. These are to make sure residents views are represented in any future regeneration of Northumberland Park. This includes the RAs working with us to procure an Independent Tenants and Leaseholder Advisor (ITLA) and then developing Residents Charters which will set out the community's expectations regarding regeneration and change in their neighbourhoods. Each RA is identifying an action plan of events, projects and initiatives that it would like to see taken forward in the local area, in partnership with local residents, businesses, the third sector, other public service providers and the Council. We have commissioned the Prince's</p>



Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Northumberland Park Regeneration Scheme (continued)</b>						<p>Foundation for Building Community (PFBC) to work with local residents and stakeholders to develop 'Northumberland Park Place Champions'. The purpose of this project is to increase the leadership capacity and understanding of residents, along with other stakeholders in Northumberland Park, on issues to do with estate regeneration and the links between physical fabric and quality of life.</p> <p>We have established a community hub at 163 Park Lane that is being used as a space for resident engagement and the delivery of programmes activities by the Council and its voluntary sector partners. These have included health and well-being, employment initiatives and community run creative arts programmes. Following on from the establishment of the SALB RA, the current Stellar House tenants' room has been updated and enhanced. It has also provided 'Stay and Play' sessions since Autumn 2015 alongside the Park Lane Children's Centre.</p> <p>The Northumberland Park Resident Association held its first AGM where a revised constitution was adopted, requiring a majority of members to come from within the red line boundary (i.e. the Northumberland Park estate). This will ensure that they are a genuinely representative body for the HDV to engage with during the masterplanning process.</p> <p>Procurement is underway for an additional year of the place champion programme – this will build on the success of the first year and support the existing cohort to recruit a new cohort and engage with the wider community. This will provide the community with a greater knowledge of regeneration and enable greater participation in the masterplanning process. By the end of this next contract period a toolkit will have been developed to enable the project to become self sufficient, with each cohort recruiting and training the next.</p>
<b>Social Supermarket</b>	To provide residents in Northumberland Park who are currently on some form of benefit the opportunity to improve their current circumstances through a success plan while accessing heavily subsidised food for a membership period of six months. During this time members will have access to a subsidised cafe serving healthy food.	Community Shop GLA	£85k HRA funding	<ul style="list-style-type: none"> <li>• A refurbished Eric Allin Centre</li> <li>• A social supermarket in operation from 30September</li> <li>• 750 members from the Northumberland Park ward on some form of benefit</li> <li>• 7 jobs created for local residents through direct employment at the social supermarket</li> </ul>	<ul style="list-style-type: none"> <li>• Appointment of Community Shop as provider – July 2016</li> <li>• Refurbishment of Eric Allin Centre completed – September 2016</li> <li>• Official opening of Social Supermarket – September 2016</li> </ul>	<p>Community Shop have completed their tender return and confirmed that they will source the funding gap between the £185k joint GLA/LBH funding and the estimated refurbishment cost.</p> <p>The funding agreement with the GLA has been drafted and confirmed and will be signed once the funding sources have been confirmed by Community Shop.</p>

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Social Supermarket (continued)</b>	The Social supermarket will also provide the HDV an opportunity to consult with some of the most excluded members of the community during the masterplanning stage.			<ul style="list-style-type: none"> <li>• Various economic development and health improvement outputs as detailed in GLA agreement</li> </ul>		
<b>Northumberland Development Project - Highway Improvements &amp; Controlled Parking Zone (CPZ)</b>  <b>Lead Officer:</b> Environ Services & Community Safety, Engineering Projects Manager (Danny Gayle)	<p>The key programme objectives are to grow the local economy by attracting inward investment and improving public space and transport links.</p> <p>Phase 1 - to provide highway infrastructure to facilitate the development of the superstore and technical college complex on Northumberland Park and the extension of the Northumberland Park controlled parking zone (CPZ) into the surrounding area.</p> <p>Phase 2 – extend the improvements from Phase 1 southwards along High road, N17 past the Moselle Place down to Park Lane, then east towards the junction with Worcester Avenue and then northwards in Worcester Avenue for the full length to Northumberland Park to join up with Phase 1 works.</p>	GLA	£4m funding from GLA Mayoral Regeneration Fund	<ul style="list-style-type: none"> <li>• Bus priority measures in Northumberland Park, Willoughby Lane and Lansdowne Road,</li> <li>• Road resurfacing, and converting existing on-street parking to 'two-wheels up' footway parking.</li> <li>• Installing junction tables, crossing points, improved street lighting and footway repaving on Park Lane.</li> <li>• Extending the Cycle Superhighway from its current planned termination point through to Northumberland Park Station. Work also includes converting speed cushions to sinusoidal speed humps, road resurfacing, street lighting improvements and provision of cycle stands.</li> <li>• Converting the zebra crossing on Willoughby Lane, near its junction with Park Lane, to a 'green man' crossing.</li> <li>• Re-phasing the High Road / Park Lane traffic signals, repositioning an existing zebra crossing, and installing a new 'green man' pedestrian crossing on the High Road. This will help improve the pedestrian route to the stadium.</li> </ul>	<ul style="list-style-type: none"> <li>• Highways Phase 1 works completed - 2013/14</li> <li>• CPZ Phase 1 works completed - 2013/14</li> <li>• CPZ Phase 2 construction – Summer 2016</li> <li>• CPZ Phase 2 go live – Autumn 2016</li> <li>• Highways Phase 2 works – 2016/17</li> </ul>	<p>THFC led Northumberland Park Development Project (NDP) Phase 1 was completed in 2013 and included construction of the Sainsbury's superstore. Phase 2 includes construction of the new stadium and Phase 3 consists of proposals for homes, shops, and a hotel. Council's responsibilities include measures designed to manage the likely impact of the new development on roads and traffic. The Highways Phase 1 works include works to mitigate the Sainsbury's supermarket development including junction realignment</p> <p>The CPZ Phase 1 works completed in 2013/14, with match day and all day Controlled Parking Zone measures implemented in six areas (the initial scope/area was broadened following consultation). CPZ phase 2 scheme was out for public survey consultation in early 2016.</p>

## PRIORITY 4: TOTTENHAM HALE

Tottenham Hale as a key area for opportunity, building on the delivery of a new station and a range of mixed use development

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Completed projects</b>						
<b>Cycle Superhighway 1</b> <b>Led by Transport for London (TfL)</b>	Delivery of a high quality five-mile cycling route between Tottenham and The City (exact alignment to be confirmed)	TfL	£17m TfL Funding	Five-mile Cycle Superhighway between Tottenham and The City	Consult on route identified  Completion by 2016	The consultation report was published on the TfL website on 29 May 2015. The Cycle Superhighway opened in Spring 2016.
<b>Tottenham Hale gyratory scheme</b> <b>Led by Transport for London (TfL)</b>	Removal of the Tottenham Hale gyratory traffic system and construction of a new bus station at Tottenham Hale	TfL GLA	£34m	<ul style="list-style-type: none"> <li>Tottenham Hale gyratory system converted to two-way operation, reducing the impact of traffic in the area</li> <li>Public realm improvements</li> <li>Redevelopment of Tottenham Hale bus station</li> </ul>	Completed in October 2014	The scheme was delivered on time and on budget in 2014. The new bus station also accommodates the newly extended 76 bus route. TfL Commercial Development has submitted a planning application for a number of "pop-up" retail units adjacent to the new bus and rail stations to improve local amenity and animation of the new public space, further enhancing the public realm.
<b>Ongoing projects</b>						
<b>Tottenham Housing Zone</b> <b>Lead Officer:</b> Area Regeneration Manager – Tottenham Hale and South Tottenham (Peter O'Brien)	<p>The Council successfully bid for Housing Zone funding, which will aim to bring greater cohesion to development proposals coming forward and to ensure the delivery of quality schemes and a quality place, with a balanced mix of tenure options. The new Tottenham Housing Zone with £44.115m of indicative GLA funding comprises:</p> <ul style="list-style-type: none"> <li>opportunities to build almost 2,000 new homes around and on top of Tottenham Hale station (560 of which will be affordable, and an ambition for 50 percent to be affordable homes),</li> <li>4,000 construction jobs</li> <li>redevelopment of Tottenham Hale station</li> <li>open up Lee Valley Regional Park with two new bridges</li> <li>make Tottenham easier to travel around</li> <li>give new opportunities for retail, commercial and community space</li> <li>community infrastructure: a primary and secondary Harris Federation Academy, a health centre and associated community facilities.</li> </ul>	GLA HCA TfL Local landowners Lee Valley Regional Park Authority	<p>Funding from:</p> <ul style="list-style-type: none"> <li>Housing Zone grant (£44.115m indicative funding allocation)</li> <li>GLA Regeneration</li> <li>Build to Rent</li> <li>Affordable Housing Programme</li> <li>Site Acquisition Fund (Council)</li> <li>Council contribution to Harris Academy</li> </ul>	<ul style="list-style-type: none"> <li>2,000 homes across eight priority sites, with additional sites taking total potential development level to 3,300 homes</li> <li>A further set of sites can come to, or are already coming to the market bringing the total number of new homes at Tottenham Hale to 5,000.</li> <li>4,000 jobs created in the Tottenham Hale area</li> <li>To develop a model delivery approach to meet local and London housing demand</li> <li>Deliver a Green Grid with improvements to existing green spaces and improvements of the links between them, including opening up the Lee Valley Regional Park</li> <li>Tottenham Hale district centre public realm strategy and delivery of suite of public realm works to include improved connections to the High Road</li> </ul>	<p><b>Completed:</b></p> <p>Cabinet consideration of the Housing Zone approach including authority to enter into grant agreements – July 2014</p> <p>Mayor of London announced that Tottenham is one of 11 Housing Zones to be designated – February 2015</p> <p>Signing of Overarching Borough Agreement (OBA) with GLA – September 2015</p> <p>Tottenham Hale District Centre Framework and Delivery Strategies adopted as the Council's preferred regeneration framework – February 2016</p> <p><b>Upcoming:</b></p> <p>Undertake a strategic utility infrastructure study for Tottenham Hale and/or other areas – Summer 2016</p> <p>Enter into Borough Intervention agreements – from Summer 2016</p> <p>First homes delivered in 2017</p>	<b>Housing Zone</b>  Since the signing of OBA, work is underway between the GLA and council officers to complete the due diligence required to enter into individual grant agreements.

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Ongoing projects</b>						
<p><b>Tottenham Hale District Centre Framework (DCF) including public realm strategy and test projects</b></p> <p><b>Lead Officer:</b> Area Regeneration Manager – Tottenham Hale and South Tottenham (Peter O'Brien)</p>	<p>District Centre Framework [DCF]: a new centre for Tottenham Hale that will provide a focal point for the neighbourhoods surrounding it and create a place to meet, socialise, work, shop, be entertained as well as access to important services such as healthcare. It is a masterplan demonstrating how the Council's planning policy could be implemented and new development co-ordinated, including the reorientation of the retail park to a new District Centre.</p>	<p>GLA TfL</p>		<ul style="list-style-type: none"> <li>• Completion of District Centre Framework and all supporting strategies</li> </ul>	<p><b>Completed:</b></p> <p>Community information days - March and June 2015</p> <p>Mill Mead Road Lee Valley Park entrance improvement project completed – Summer 2015</p> <p>Cabinet approval of DCF and supporting strategies – Feb 2016</p>	<p>The DCF was developed over a two-year period where the council engaged with internal and external partners including residents, businesses, landowners, developers and statutory partners. The DCF was adopted by Cabinet in February 2016 as Haringey Council's preferred delivery framework for Tottenham Hale.</p> <p>Related delivery strategies for Tottenham Hale, which focus on important themes, such as the quality of the public realm, the green and open spaces and social and economic regeneration were also developed. Three strategies have been developed are:</p> <ul style="list-style-type: none"> <li>• Tottenham Hale Streets and Spaces Strategy: setting out a public realm and movement strategy</li> <li>• Tottenham Hale Green and Open Spaces Strategy: setting out our approach to enhancing our green and open spaces and the links between them</li> <li>• Tottenham Hale Test Project Approach: where enterprise or community development ideas can be tested in a low risk short term environment and allowed to grow before being considered for longer term investment.</li> </ul> <p>Financing has been secured to deliver this plan to better connect the green spaces in the area. A team has been appointed to reflect on the previous plans and develop a deliverable network of changes that will green the 'grey areas' of Tottenham Hale.</p>
<p><b>Delivering the DCF:</b></p> <p><b>Green &amp; Open Spaces Strategy</b></p> <p><b>Streets &amp; Spaces Strategy</b></p> <p><b>Test Projects Approach</b></p> <p><b>Lead Officer:</b> Area Regeneration Manager – Tottenham Hale and South Tottenham (Peter O'Brien)</p>	<p>The Green and Open Spaces Strategy sets out how our green and open spaces can be improved, alongside improved links between them as part of Haringey's contribution to the All London Green Grid.</p> <p>The Streets and Spaces Strategy sets out key principles guiding the improvements to streets and public spaces around Tottenham Hale, to make them more user friendly, inviting and safe.</p> <p>The Test Projects Approach sets out the Council's approach to meanwhile projects at Tottenham Hale.</p>	<p>Lee Valley Regional Park Authority</p> <p>Canals and Rivers Trust</p> <p>Developers</p> <p>GLA TfL</p>	<p>Funding from:</p> <ul style="list-style-type: none"> <li>• Housing Zone grant</li> <li>• LBH</li> </ul>	<p>Delivery of nine capital projects:</p> <ul style="list-style-type: none"> <li>• Central Rail Bridge (TBC)</li> <li>• Hale Wharf Bridge and Pymmes Brook Bridge</li> <li>• Ferry Lane/ Forest Road Improvement project</li> <li>• The Paddock (including the Paddock Bridge) Improvement project</li> <li>• Down Lane Park Improvement project</li> <li>• Chesnut Road Phase 1</li> <li>• Broad Lane Gateway</li> <li>• Park View Road Underpass</li> <li>• Markfield Road</li> </ul>		<p>The Green Link design was progressed in 2015 working with the GLA and Transport for London, and the funding and a delivery route for the test projects will be established by the end of 2015.</p> <p>Ongoing process for the Tottenham Regeneration team to make amendments in response to comments received and also to work with Environmental Services and Community Safety and Planning to develop the delivery and management and maintenance strategy prior to adoption for Streets and Spaces Strategy and Green and Open Spaces Strategy.</p> <p>As the delivery of the housing and job targets in Tottenham Hale moves from a strategic planning stage to a delivery stage the Tottenham Regeneration Team will continue to engage residents about specific projects coming forward. A community engagement strategy is being prepared which will set out how different groups of residents in the Tottenham Hale area can continue to input into the design and delivery of the new district centre developments.</p>

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Ongoing projects</b>						
<b>Industrial living programme</b> <b>Lead Officer:</b> Interim Assistant Director – Planning (Emma Williamson)	<p>A managed response to unauthorised occupation of industrial units aimed at supporting a safe, sustainable community whilst safeguarding economic outcomes for Tottenham/Haringey</p> <p>The overall objective remains to ensure the implementation of the cabinet resolution (January 2014) to address the proliferation of the unauthorised change of use to residential of land within and surrounding the South Tottenham Industrial estates and facilitate the improvement in the quality of the existing residential accommodation</p>		£600k over two years	<ul style="list-style-type: none"> <li>• Planning policy framework for unauthorised living to safeguard employment land</li> <li>• Action plan to secure safe occupation (where appropriate) of industrial premises</li> <li>• Inspection of all units within the project scope (230)</li> <li>• Issue and service of enforcement notices on 100% of units where there is an alleged breach of planning control</li> <li>• Issue remedial notices under the Housing and Building Control Acts on 100% of units where there is scope to improve the quality of accommodation provided</li> <li>• Increasing the amount of floorspace set aside for employment uses</li> <li>• Facilitating the delivery of a masterplan-led regeneration of some of the sites.</li> </ul>		Inspections have been carried out of properties in the South Tottenham industrial estates. There has been a resource gap in 15/16. A further report on the work of the Industrial Living Project is being produced following discussion and decisions about the work going forward will be made after further consideration of that report.
<b>Tottenham Hale Station – integrated package of improvements</b> <b>Led by Transport for London (TfL)</b>	Redevelopment of the station with an extended ticket hall and new entrance. TfL, the Council and the GLA are considering potential development opportunities in the station vicinity	TfL GLA	£32m	<ul style="list-style-type: none"> <li>• Extended ticket hall providing greater capacity and improved interchange between National Rail and Underground services</li> <li>• A new gateway entrance</li> <li>• Enhanced step-free access</li> <li>• Improved retail offer</li> <li>• Improved local connectivity to the east of the station</li> </ul>	Start on site – Summer 2016 Completion - by Spring 2018	Project due to start on site summer 2016, with a view of cooperating with the Network Rail work in Tottenham Hale station which will start in a later timescale.

Project name	Description	Partners	Cost / funding	Outputs	Key milestones	2016 Update
<b>Ongoing projects</b>						
<b>West Anglia Main line Upgrade(STAR)</b> <b>Led by Network Rail</b>	Additional, predominately third tracking will be constructed on the section of the West Anglia Mainline between Coppermill Junction, to the south of Tottenham Hale, and Angel Road to the north	Network Rail GLA TfL	£121m	<ul style="list-style-type: none"> <li>• A new four trains per hour service between Angel Road and Stratford</li> <li>• Closure of Northumberland Park station level crossing and delivery of new pedestrian and cycle bridge</li> </ul>	Completion by 2018	Network Rail has gained approval in principle for its scheme design and will now continue to work up the proposals in detail.
<b>Further West Anglia Main line Upgrades (including potential four-tracking)</b> <b>Led by Network Rail</b>	Opportunities to further segregate local and regional services through the Lea Valley by constructing four tracks along the West Anglia main line.	Network Rail GLA TfL	TBC	<ul style="list-style-type: none"> <li>• Further West Anglia Mainline upgrade work to be developed</li> <li>• Increased local and regional service frequencies</li> </ul>	Potential implementation within Control Period 6 (2019-2024)	The Chancellor and Mayor of London announced the establishment of the West Anglia Task Force in February 2015. This will consider options for improving connections between London, Cambridge and Stansted, and highlight the line's potential to unlock growth, rather than just meet demand. The terms of reference and membership currently being established, and the Taskforce is due to report in Spring 2016.
<b>London Overground upgrade</b> <b>Led by Transport for London (TfL)</b>	Electrification of the London Overground Gospel Oak – Barking line (which passes through South Tottenham) and an uplift in the capacity on the line	TfL	£115m + cost of rolling stock acquisition and platform lengthening	<ul style="list-style-type: none"> <li>• New, longer electric trains</li> <li>• Reduction in overcrowding</li> <li>• Improved air quality</li> </ul>		<p><b>Electrification of Gospel Oak – Barking line (South Tottenham station)</b> Electrification of the line is currently planned to start in 2016 and be completed in 2017. Work has been completed at South Tottenham station, improving the ticket hall and building two new lifts and walkways which make the station step-free.</p> <p>The £2.5 million programme means the 600,000 passengers using the station each year will have step-free access from platform to street as well as a new entrance and bike stand area. The CCTV has also been upgraded and the new gateline will mean more space for customers travelling through the station.</p> <p><b>London Overground operation of Liverpool Street to Enfield Town line</b> London Overground assumed responsibility for operating the line from 31st May 2015 (Seven Sisters, Bruce Grove and White Hart Lane stations). TfL will invest £25m next year in overhauling the stations now coming under its control, enhancing the stations and the train fleet over the period to 2018 (with new Overground-style 4-car trains from 2018).</p>
<b>Crossrail 2</b> <b>Led by TfL and Network Rail</b>	Delivery of a high frequency, high capacity cross-London rail line - Greater connectivity - Boosting economic growth and regeneration	TfL Network Rail Department for Transport (DfT) GLA	Scale of investment: £12-20bn (project funding to be confirmed)	<ul style="list-style-type: none"> <li>• Stations could be located in Tottenham Hale, Northumberland Park, Seven Sisters, Turnpike Lane and Alexandra Palace (locations not finalised)</li> </ul>	<p>Safeguarding for the proposed route will be updated by DfT and supported by TfL in 2015</p> <p>Crossrail 2 consultation on preferred route option - October 2015 and January 2016</p> <p>Single preferred option is finalised – 2016-2019</p> <p>Estimated construction completion: early 2030s</p>	Crossrail 2 consultation report on preferred route option now available on Crossrail 2 website. This come with central government's announcement of identifying Crossrail 2 as a 'priority' and provided £80million to develop the project. Crossrail 2 expects to seek permission to build the new line in late 2017 and the process would last about two years. Subject to approval, construction is expected to start in the early 2020s with an opening of new line in the early 2030s.









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