

Haringey Safety Valve Programme Progress Update

April 2024



Safety Valve Programme Approach

Haringey Council remains committed to transformation of its SEND Services through delivering early intervention and support to children, young people and their families; managing high-cost services via better commissioning and by developing new SEND Services including a comprehensive programme of investment in new school places for children and young people with SEND.

The Safety Valve Programme comprises 18 individual projects which are designed to support improved and more effective SEND services in Haringey which offer good value for money.

Background Information: Safety Valve Workstreams

Workstream A, aims to reduce EHCPs by implementing early intervention strategies and support to children, young people and their families, thereby bringing Haringey demand for EHCPS in line with national demand. **The key components of Workstream A include:**

- 1. Graduated Response for Speech and Language therapy:** Redesign of the Speech and Language pathways in Haringey with increased investment to support Early Intervention and support.
- 2. SEMH Pathways Review:** Developing a graduated response to Social Emotional and Mental Health needs, for launch in September 2024.
- 3. Supported Internship Programs:** A robust initiative to prioritize preparation for adulthood through the creation of supported internships, equipping young people with essential skills for future success.
- 4. Annual Review Enhancements:** Focused efforts on the effective use of annual reviews to potentially conclude EHCPs where suitable, and to accurately identify the needs for additional health and social care funding and support.

Background Information: Safety Valve Workstreams

Haringey Council's Workstream B is progressing as planned, focusing on mitigating budgetary pressures within the Special Educational Needs and Disabilities (SEND) placements particularly concerning costs associated with Independent Non-Maintained School (INMS) placements.

The key initiatives under Workstream B include:

- 1. Comprehensive Review of SEND Bandings and Top-Ups:** The Council has concluded its formulation of SEND Bandings and top-ups these will go live in September 2024.
- 2. Capital Investments for Additional SEND Placements:** The first Capital Project which increased places at riverside school has commenced and savings are being delivered, the second project (ASC Resource provision at Earlsmead School) will go live in September. The programme has plans to create 118 new places in total by 2028.
- 3. Commissioning Projects to deliver better value for money:** There are ongoing projects aimed at streamlining the procurement processes, specifically addressing the issues related to the extended use of spot purchasing and improving the coordination between annual review processes and the specific arrangements for individual children.

Background Information: Safety Valve Workstreams

Haringey Council's **Workstream C** continues to make significant strides in fostering a culture shift within SEND services. The council remains committed to its strategic plan, actively implementing changes that are already showing positive results, including:

- 1. Enhanced Collaboration:** Strengthening partnerships with parents, carers, and schools, recognizing their crucial role in ensuring a more integrated approach to service delivery.
- 2. Lean Process Mapping:** Streamlining SEND services was completed in the early part of this programme and continues to drive successful completion of Education, Health and Care Plans and annual reviews.
- 3. More comprehensive Workforce Development:** Investing in the professional development of the workforce to better meet the diverse needs of SEND students through skilled and knowledgeable staff.
- 4. Coherent Application of SEND Core Standards:** Ensuring consistent application of standards across all levels of SEND services to guarantee quality education and support for all students.
- 5. Improved Communication:** Enhancing the transparency and accessibility of information regarding the education options ordinarily available to families will make it easier for them to make informed decisions about their children's education.

Summary of Safety Valve Projects

Workstream A
Demand management

Workstream B
Commissioning

Workstream C
Culture, Governance and Leadership

A.1 SLT

B1.1 Primary ASC capital

C.1 Core standards

A.2 Autism

B1.2 Secondary and post 16 ASC capital

C.2 Culture change

A.3 SEMH pathway

B.3 Complex needs capital

C.3 Process mapping

A.4 Thresholds and Annual Reviews

B.4 Alternative Provision (oversight)

C.4 WFD

A.5 SEND Supported Internships

B.2 and B.5 Placements (including post 16)

A.6 Early Years

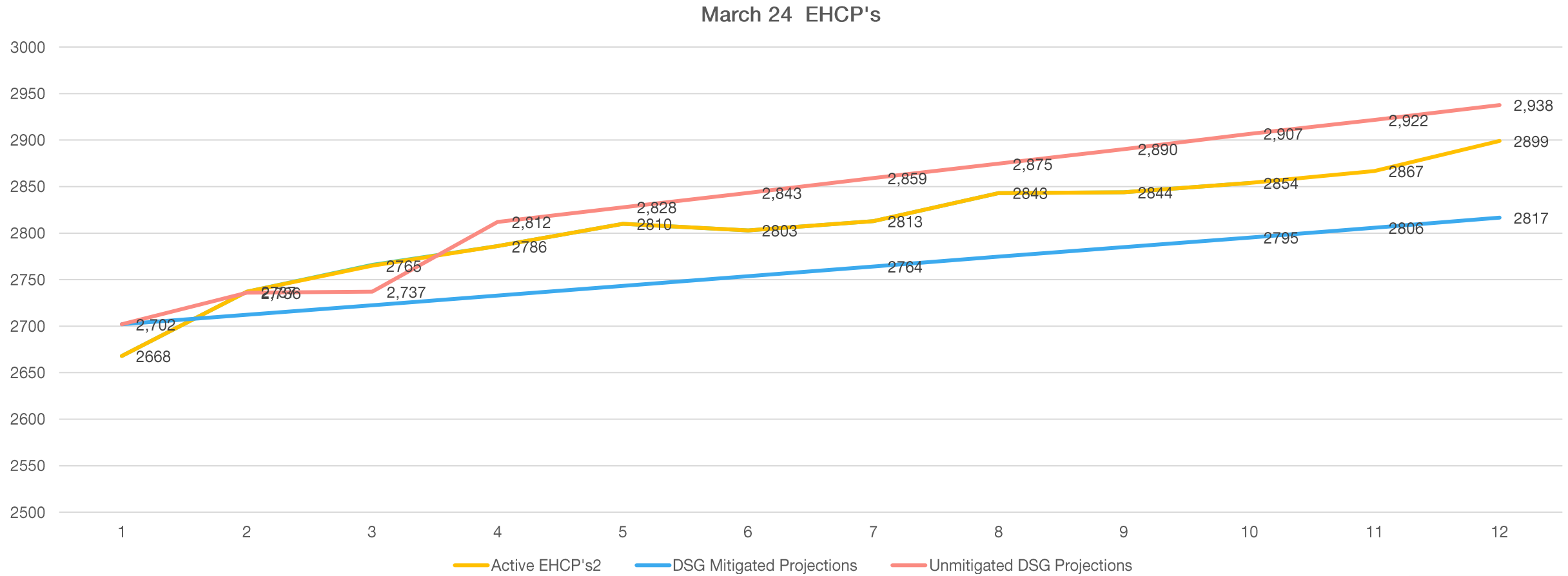
B.6 Bandings and Top Ups

[Overview of the Safety Valve Programme \(PDF, 488KB\)](#) and [Haringey Safety Valve Project Summaries](#)

Safety Valve Measure- EHCP Plans to 31 March 2024

Haringey's DSG Plan submitted in January 23 forecasts that by 31 March 2024 there will be 2,938 active EHC Plans.

As at the 31 March 2024, Haringey had 2,899 active EHC Plans. This is 39 EHCP's below the unmitigated EHCP plans reported to the DfE but 82 above the mitigated target. This is still considered good progress as we have had a significant increase in requests for EHCP assessments.



Overall progress to date

Project	Updates
Project A1. Review Therapeutic Support for Speech & Language	<ul style="list-style-type: none">• Team Engagement and School Outreach: The project has successfully engaged teams to increase school visits and interventions, impacting over 90% of schools with plans to expand from September 2024 onwards.• Development of Educational Pathways: Efforts are continuing to refine early years and primary educational pathways.• Impact in relation to reduced waiting lists for Speech and Language Therapies has now been realised and will continue to gather pace.
Project A.2 Increase capacity of mainstream schools to meet the needs of autistic children	<ul style="list-style-type: none">• Impact of Model Reviewed: The review of the model's impact is completed; staff positions are filled, and children needing support and intervention have been identified.• Specialist Direct Pathway Established: All new requests for specialist direct support are now being met through an established and operational direct pathway.• Ongoing Implementation and Review: The model was fully implemented in the 2023-2024 period, and continuous evaluation and work are in progress to further optimize its effectiveness.
Project A.3 Increase capacity of mainstream schools to meet the needs with SEMH	<ul style="list-style-type: none">• Completion of Multi-professional Workshop: Successfully conducted a multi-professional workshop to finalize the Social Emotional Mental Health (SEMH) Graduated Response and Pathway.• Service Mapping Progress: Continuation of the mapping process for existing services to align with identified SEMH needs.• New SEMH Pathway Development: Ongoing development of a new SEMH pathway designed to support children, scheduled to be operational in the upcoming academic year.
Project A.4 Thresholds and Annual Reviews of EHCP's	<ul style="list-style-type: none">• EHCP Training Rollout: Successfully delivered training sessions focusing on thresholds and continuing health funding.• Completion of Annual Reviews: Annual Review completion is 60% with further improvements still required.• Annual review recovery plan will continue to support improved quality and timelines of Annual reviews.

Overall progress to date

Project	Updates
<p>Project A.5</p> <p>Supported Internships</p>	<ul style="list-style-type: none"> • Launch of Haringey Council Supported Internship Program: Successfully initiated with 7 new supported internship (SI) placements achieved for the 2023/24 period. • Expansion of SI Programmes with Local Businesses: Launched programmes aiming to secure SI placements for 36 additional students, with a goal to reach a total of 79 students across a range of providers by the 2024/25 academic year. • Engagement with Disability Confident Employers: Ongoing identification of potential employers to offer SI placements for Haringey residents over 16 with EHCPs
<p>Project A.6</p> <p>Early Years</p>	<ul style="list-style-type: none"> • Early Years Bandings have been finalised and roll-out and training in advance of September 2024 launch is underway..
<p>Project B.1, B.3 and B.7</p> <p>Capital Projects</p>	<ul style="list-style-type: none"> • Alexandra Primary: For Primary SEMH with 10 places. Opening targeted for September 2025. • Earlsmead Primary: For Primary ASC with 15 places, design work is in progress. Expected to open in September 2024. • The Brook: For Primary ASC and learning disability with 10 places, project timelines are being established for temporary and modular buildings, with an opening planned for September 2025. • Proposed Secondary and Post-16 Sites: Meetings and timelines are being organized for two sites: • SEMH site with 34 places, governor's meeting scheduled for March to discuss further steps, date for project commencement still to be confirmed. • ASC site with 34 places, project commencement date remains to be confirmed. • Riverside: For Secondary and Post-16 ASC and learning disability with 15 places, completed with all additional spaces optimised..

Overall progress to date

Project	Updates
Project B.2 Cost effective commissioning and brokerage of services	<ul style="list-style-type: none">• Partnership Meeting Outcomes: Successfully conducted a partnership meeting with providers and a neighboring local authority to compare costs, guiding negotiations aimed at achieving cost savings and efficiency.• Financial Oversight and Quality Improvement: Early detection of overspend and quality issues has been effective in driving efficiencies and ensuring value for money.• Commissioning Team Efforts: The commissioning team has effectively managed uplift processes, achieved cost avoidance savings, and has been proactive in handling cost negotiations and responding to service needs.• Development of Brokerage and Quality Frameworks: Ongoing scoping of a business case for a brokerage function and implementation of a quality assurance framework with a scheduled series of visits.• Education Commissioning Framework Development: A business case is currently being developed for a Pre and Post 16 educational framework to enhance future services.
Project B.5 Commissioning Post 16 Learners	<ul style="list-style-type: none">• Completion of Business Case: The business case for the tuition services framework is scheduled to be finalised in the following month.
Project B.6 Remodel financial support/ top ups to mainstream and special schools	<ul style="list-style-type: none">• New Bandings have been designed with top-ups allocated and system due to go live in September 2024.

April 24- Forecast Deficit against DFE Safety Valve Agreement

End of year budget position for 23-24 is in the process of being completed, an updated position will be provided for the May report.

Safety Valve Finances - Update April 24	Actual	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
	£m	£m	£m	£m	£m	£m	£m
Projected Opening Deficit before Safety Valve and Mitigation Plans	-£21.61	-£23.83	-£26.30	-£29.22	-£31.07	-£31.78	-£30.45
Opening Deficit after Safety Valve and Mitigation	-£17.02	-£21.61	-£11.87	-£11.38	-£11.28	-£10.14	-£7.86
In Year deficit	-£4.59	-£2.22	-£2.50	-£3.02	-£1.86	-£0.80	£1.29
Less Safety Valve Funding	£0.00	£11.96	£2.99	£2.99	£2.99	£2.99	£5.98
Closing Deficit at year End	-£21.61	-£11.87	-£11.38	-£11.40	-£10.28	-£8.09	-£0.82
Safety Valve Agreement		-£24.40	-£26.40	-£29.20	-£30.80	-£31.40	-£29.90
Variance Against Safety Valve Agreement		£0.57	£0.07	-£0.02	-£0.27	-£0.38	-£0.55

Ways we are engaging with stakeholders

Audience	Ways of engaging
Overview and Scrutiny	Update will be provided as part of the finance report
Young People via the SEND Youth Forum 'Elevated Youth'	Chair of Elevated Youth is a member of the SEND Executive.
Relevant Governance boards: Start Well Board, Health and Well Being Board	Reports have been taken to all relevant boards, further reports on request.
Partners and Stakeholders: Health, Integrated Care Board (ICB), Whittington, Barnet Enfield Haringey Mental Health Trust (BEH MHT), Markfield, Voluntary Community Sector (VCS), Council staff	SEND Executive Board members provide updates to wider partners SV Operational Group and subgroups, staff service meetings
Public information	Monthly SEND newsletter and social media updates, Dedicated webpage with a range of user-friendly comms materials . Haringey People magazine / Haringey People Extra e-newsletter

Ways we are engaging with stakeholders

Audience	Ways of engaging
Parents and Carers via SEND Power Carer Forum (PCF)	Chair of PCF is a member of the Safety Valve steering group. PCF representatives are involved in individual tasks and finish groups/projects
Haringey Headteacher meetings (primary/secondary/post-16)	Head Of Service: SEND attends a range of school meetings with the Haringey Early Years Primary and Special Heads Association (HEPSEA) Schools and SEND Partnership Form Assistant Director: Early Help and Prevention: SEND attends Special Heads
Chairs of Governors	Head Of Service: SEND, attends Local Leaders of Governance (LLG) Bespoke session at Governors Training (last one Feb 23). Governor representative is a member of the Safety Valve Steering Group.
Haringey Schools Forum	The Director, Assistant Director and Head Of Service attend forums, with a report provided at every meeting. The chair and High Needs Subgroup chair are members of the SV steering group
Haringey SEND Executive	Assistant Director provides report at every meeting
Members briefings	Briefings circulated to Lead Member for Children's and Finance Members are represented on the SV steering group
Children and Young People and Schools Scrutiny	Formal reports provided and updates on request

Stakeholder and Comms Engagement

- The latest updates on key milestone events and timelines regarding the Safety Valve programme can be accessed on the public domain: <https://www.haringey.gov.uk/children-and-families/local-offer/about-local-offer/local-offer-news/haringey-safety-valve-programme>

Planned events/sessions in May 2024

- Special Heads 3 May
- Final Funding Bandings and Top Ups Briefing Special Schools 7 May
- Safety Valve Steering Group 14 May
- Heads and Governors Briefing 20 May
- Schools Capital Board 29 May 24.



Ways to get involved and learn more about the programme



- [Overview of the Safety Valve Programme which supports children and young people with SEND in Haringey](#)
- [Monthly Highlight reports published on Local Offer](#)
- [Sign up to our SEND newsletter for regular updates](#)
- [Give us your feedback by emailing: \[sendcomms@haringey.gov.uk\]\(mailto:sendcomms@haringey.gov.uk\)](#)
- [Join SEND Power, your local parent carer forum](#)
- If you would like to be part of developing this programme going forward, please register your interest at sendcomms@haringey.gov.uk